

# TRANSFORMATION OF PUBLIC ADMINISTRATION IN THE DIGITAL AGE

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# THE FUTURE OF PUBLIC ADMINISTRATION

- 10-20 years from now: decision-making in Government based on data
- Public administration: should both serve citizens and support government decision-making (forecast societal trends and changes)







- Working with data via:  
artificial intelligence;  
integrated databases
- Data: must be  
anonymous (protection of  
citizens' rights)
- Current examples: bank  
system; forecast systems;  
monitoring systems





# The Human Factor in Public Service

- Long transformation of government management: from state focused bureaucracy to citizen-focused public service
- Learnt, unified procedures
- Forms similar to business world: unified design, same physical conditions (e.g.: government windows/bank front desks)
- Public officials: work from knowledge bases
- Competitive environment (public admin/business environment)
- Human resource strategy needed for working standards, conditions



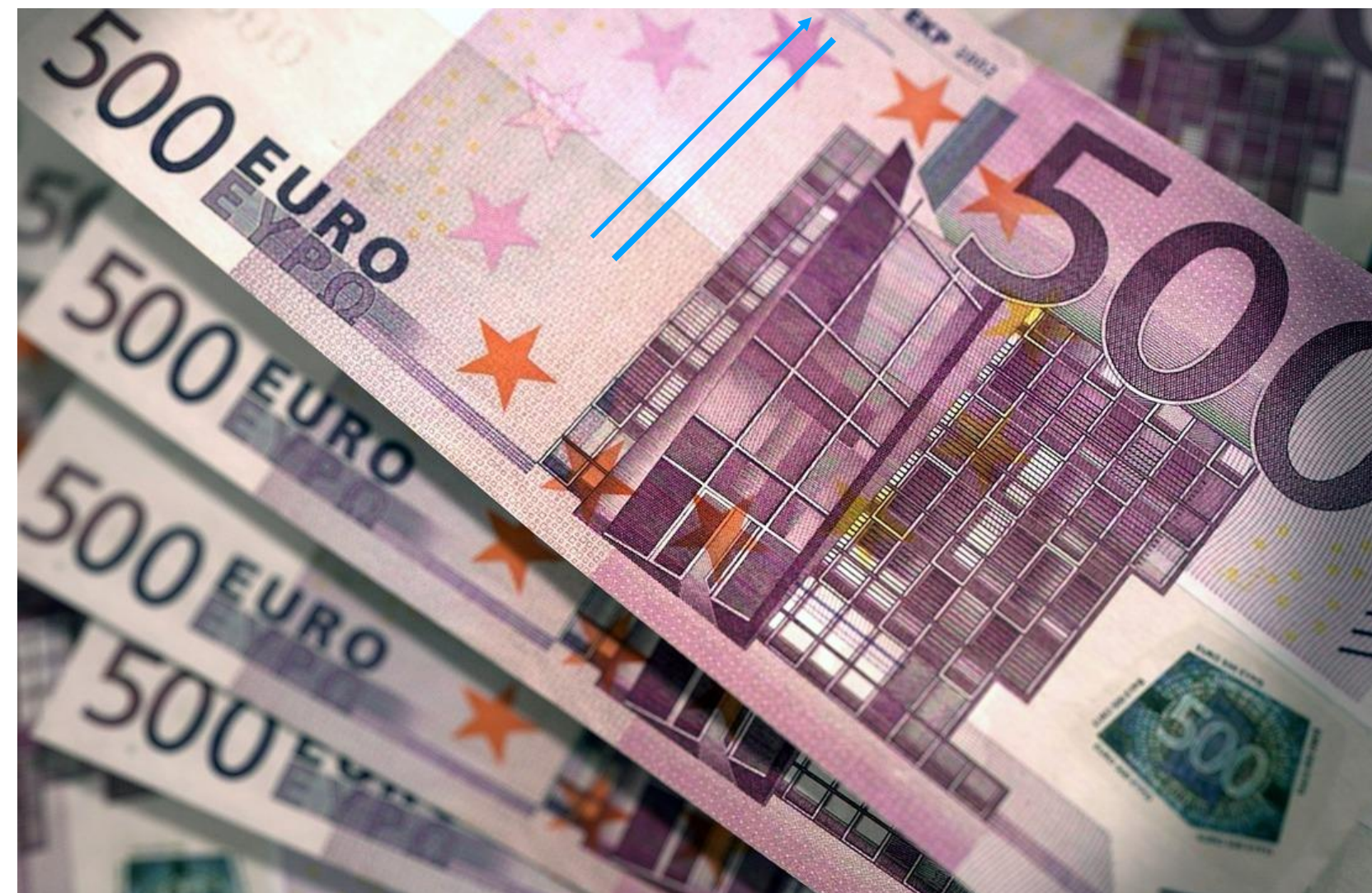
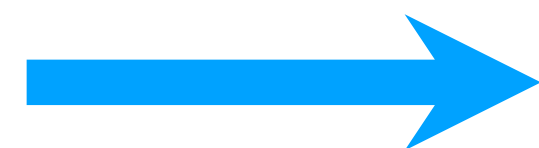
# Transformation of paper based real-estate registry

- ✓ Challenge: our legal thinking formulated during the reign of Queen Maria Theresa (18th century: now we are in the 21st century)

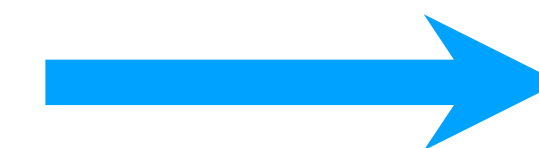
## PROCEDURE NOW



client signs  
contract at the  
lawyer



transfers  
money



weeks after the  
signature property  
rights are registered

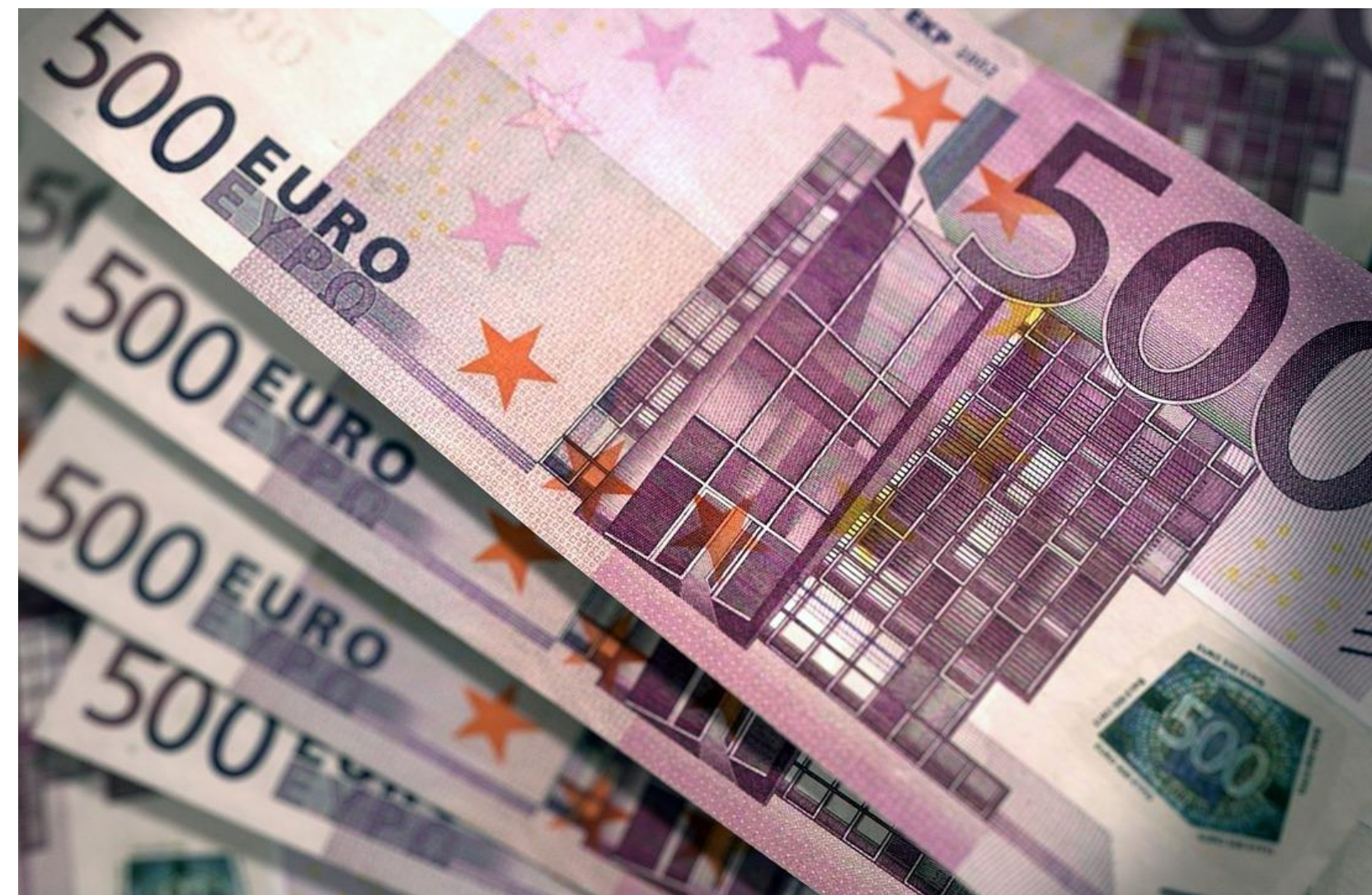


# Transformation of paper based real-estate registry

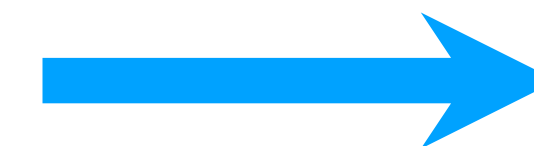
## FUTURE



client signs  
contract at the  
lawyer



transfers  
money



immediately gets  
digital notifications

✓ Responsibility changes: original document is kept by the lawyer; digital copy sent to Land Registry





A1

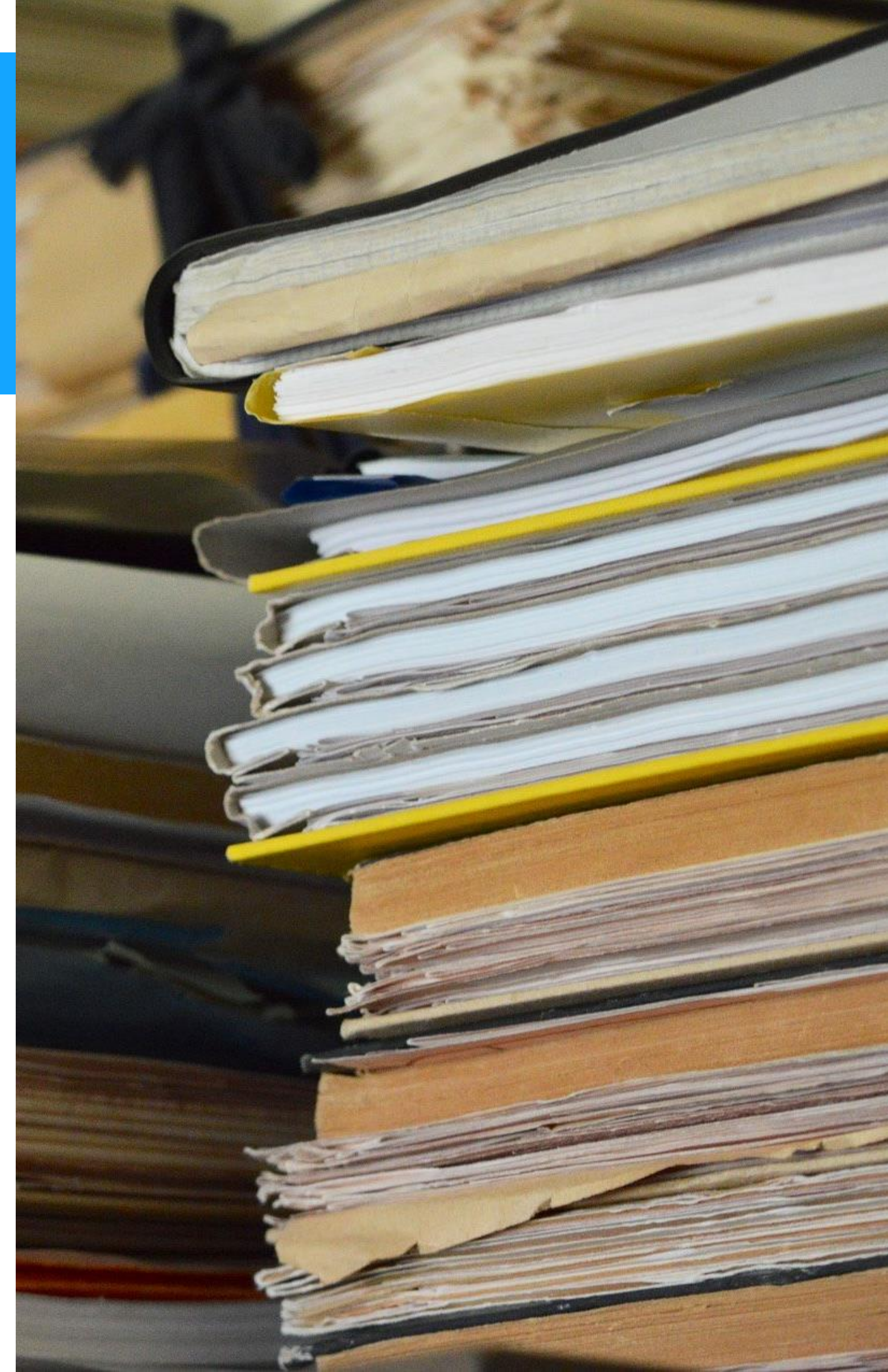


**Databases must be harmonized, integrated;  
now: 100 different systems operate parallel-data do not meet  
good quality data needed;  
data protection: crucial!**



# Digital Simplification of Public Procurement in EU

- EU directives make the procedure uncompetitive
- Public procurement in EU: very bureaucratic, slow
- Special procurement knowledge is needed which is expensive
- Digital decision-making has to be strengthened
- How it should change:
  - Artificial intelligence programs should be applied
    - It works from databases
    - Evaluates tenders quickly
    - Accelerates the process
    - Increases competitiveness for the participants





# CONCLUSION

**A**

Future: decision-making in public-administration based upon data

Service based public administration: serve the citizens through state-of-the-art technologies which support the state

**B**

Human factor remains very important, but: new knowledge is needed

Technology will help enhance competitiveness in public administration

**C**

Technology will create a more transparent environment (e.g. Estonian Digital Government)

Decision-making will be faster by applying technology



# Thank you for you attention!

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